## **MAKING THE SHIFT TO SERVICES**

7 - 8 NOVEMBER 2018

Enquiries: Events Team T: +44 (0)1223 766141	F: +44 (0)1223 464217 E: ifm-events@eng.cam.ac.uk
Name	Two-day workshop
Position	7 - 8 November 2018
Company	Earlybird Non-member (1 month prior)
Address	£1620.00 plus VAT (1944.00 inclusive)
	Earlybird IfM Member (1 month prior)
	– £1440.00 plus VAT (£1728.00 inclusive)
Post Code	Standard Non-member
	– £1800.00 plus VAT (£2160.00 inclusive)
Telephone	- IfM Member
Email-for booking confirmation	- £1620.00 plus VAT (£1944.00 inclusive)
Booking contact-optional	Cancellations
I have the following special dietary/disability requirements:	Substitutions may be made at any time. Bookings cancelled
	less than 10 days prior to the event will be charged in full.
Please tell us how you discovered this course	
Word of Mouth/Colleague	Course Flyer
<ul> <li>Internet Search (please detail search terms in 'Other' box)</li> <li>Company Training Announcement/Catalogue</li> </ul>	<ul> <li>Findcourses.co.uk</li> <li>Other (please specify below)</li> </ul>
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Executive and Professional Development     Global Value and Operations Networks	Support for SMEs
Industrial Sustainability	
Payment options	
VAT/Tax reference number	Invoice my company
(for companies/organisations registered in EC)	Send invoice to (name and address if different from delegate's)
(or comparine) organisations registered in EC)	
Credit/debit card, book online: www.ifm-ecs.com	I enclose a cheque/purchase order for
BACS payment (please enclose a copy of the draft)	
Bank transfers (BACS) can be made to Barclays Bank plc.	£

Bank transfers (BACS) can be made to Barclays Bank plc, Bene't Street Business Centre, PO Box 2, Cambridge CB2 3PZ payable to: IfM Education and Consultancy Services Ltd Account no: 80066885 Sort code: 20-17-19 IBAN: GB62 BARC 2017 1980 0668 85 SWIFT: BARCGB

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# **MAKING THE SHIFT TO SERVICES**

## TWO-DAY EXECUTIVE SHORT COURSE

Wednesday 7 - Thursday 8 November 2018 Institute for Manufacturing, Cambridge



- Design services which satisfy your customers and create new revenue streams
- > Work with partners to deliver successful services
- > Change your organisational thinking to support service delivery
- > Use new technology and big data to develop innovative services and solutions





## MAKING THE SHIFT TO SERVICES

Customers increasingly demand services and solutions, not just products. For companies this can be an opportunity to increase their revenues and develop long-term relationships with their customers. However, making the shift to services is difficult and remains an aspiration for many. Arriving at a clear vision of the service offering is often the first stumbling block. What will be offered and how? What are the risks? How do we deliver and create – as well as capture – value?

Service offerings are often complex and need a detailed understanding of, and solid approach to, design if they are to satisfy customers and generate revenues. This is difficult, but not impossible. Some firms are already delivering successful services and some have even made the shift from being a product company to a service company. So how do these firms design this transition and what do they consider when developing new services and solutions?

#### Feedback from previous attendees

By the end of the course, you will be able to use our tools to design new services and improve existing ones and support the successful integration of services into your organisation.

The course will give you new insights into:

How prototyping a service works

- "The collaborative work created opportunities to learn different perspectives."
- "The toolset provided is practical

## and useful."

- "Great overall process of understanding how to develop new business opportunities and understand the customer perspective."
- "A key learning for me was how to take a structured approach to fleshing out and refining a new or existing service."

- Topics include: • New thinking for service design
- Understanding the ecosystem expanding your strategic horizons
- Defining the business model focusing on your customers' needs

How firms design and re-design services and service offerings

How tools such as emotion mapping, process mapping, business

model innovation and blue-printing play a role in service design

How to manage the transition and the service journey

- Planning your service strategy journey
- Innovating the value delivery system aligning resources and partners
- Service emotion identifying and managing the customer's 'emotion journey'
- The role of big data optimising service delivery and designing better solutions

The course will introduce the concept of 'service design thinking' through a series of tools and exercises, which will support you and your organisation as you make the shift to services. During the course you will also be given the opportunity to design a new service and/or enhance one of your organisation's existing services.

Drawing on the latest work from the Cambridge Service Alliance, this thoughtprovoking and practical two-day course considers how to design the shift to services. The tutors have a highly engaging and interactive teaching style and have delivered workshops to a host of clients in the public and private, manufacturing and service sectors.



### Who should attend

This programme has been designed for managers and senior executives involved in any aspect of the design and delivery of services. Previous attendees have included:

- > General managers and directors
- Service directors
- > Operations managers and directors
- > Business development and sales managers
- > Technical managers and service engineers
- Global operations and service delivery managers
- > Design and innovation managers

### **Programme leaders**



Professor Andy Neely is Pro-Vice-Chancellor for Enterprise and Business Relations at the University of Cambridge and former Head of the Institute for Manufacturing (IfM). He is a Fellow of Sidney Sussex College and Founding Director of the Cambridge Service Alliance. He is widely recognised for his work on the servitization of manufacturing, as well as his work on performance measurement and management.



This course can be run in company, please contact us for further details.

Location

CB3 OFS.

Cost

The course will be held

Manufacturing, 17 Charles

Babbage Road, Cambridge,

The workshop fee is £1800

plus VAT. which includes

the course dinner on the

An Earlybird fee of £1620

plus VAT applies until one

month prior to the course.

refreshments.

first evening and all daytime

at the Institute for





Dr Veronica Martinez is a Senior Researcher in the Cambridge Service Alliance. Her work focuses on making and sustaining the shift from products to services. Before her academic career she worked in the automotive industry, and has worked with organisations including Daimler-Chrysler, Peugeot, Fidia and Highland Spring.

Dr Florian Urmetzer is a Senior Researcher in the Cambridge

problems.



services. Prior to joining University of Cambridge, Florian worked as a consultant in Switzerland and for Volkswagen, IBM and SAP Research. Dr Mohamed Zaki is the Deputy Director of the Cambridge Service Alliance. His research interests lie in the field of Big Data advanced modelling and its application on Digital Manufacturing

and services. His research uses an interdisciplinary approach of

data science techniques to address a range of real organisations'

Service Alliance and is known for his work concerning emotions in

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